Quarterly Update/Target price change

Fortis Healthcare



Hospitals strong; Diagnostics drag

Diagnostics - Margin drags again

India | Healthcare

Fortis Healthcare's (FORH IN) Q3 revenue and EBITDA missed our estimates by 7% and 10%, respectively. The Hospitals segment performed marginally better than our estimates, while poor performance by the Diagnostics segment led to an overall miss.

Hospitals - Margin stabilizes; looking up

Revenue for the Hospital segment grew 9.6% YoY, marginally slower than our expectations, with near-equal contribution from occupancy and ARPOB. Sustained high margin (18% at EBITDA level) led to Q3 EBITDA 5% better than our estimate. We share management's confidence of gradual margin improvement—we are building in 200bps margin improvement in the next few years.

Better clarity on large brownfield expansion plan

The management, for the first time, shared a detailed plan around its large, brownfield, 2,200-bed expansion plan in the next four years. Except for the 350 beds acquired at Medeor, Manesar, this is entirely brownfield. On the back of this expansion and better margin visibility, we raise our FY24E-26E EBITDA estimate for the hospital segment by 4-11%.

Diagnostics: Performance, a concern; await Agilus Diagnostics' IPO Revenue for the Diagnostics business was flat YoY and EBITDA margin was 10% versus 17.3% in O2FY24 and 19.7% in O3FY23. The management refused to comment in detail given the limitations imposed by the proposed IPO of the entity but still mentioned that there are some one-off hits to margin. Still, we lower our EBITDA estimate by ~20% for FY24E-26E, on lower growth and margin assumptions.

Valuations: Maintain Accumulate with higher TP of INR 488

We trim FY24E core EPS by 2% but raise FY25E-26E core EPS by 5-8%. FORH trades at 48.5x FY25E core earnings. We raise our TP from INR 390 to INR 488, which is 42x FY26E core EPS plus cash per share. High earnings growth from brownfield expansion and margin improvement in the hospital segment justify high multiple. Delay in bed additions and further cost escalation are key risks.

Rating: Accumulate

Target Price: INR 488

Upside: 11%

CMP: INR 441 (as on 8 February 2024)

| Key data* | |
|--------------------------------|-----------------|
| Bloomberg / Reuters Code | FORH IN/FOHE.BO |
| Current / Dil. Shares O/S (mn) | 755/755 |
| Mkt Cap (INR bn/USD mn) | 333/4,012 |
| Daily Volume (3M NSE Avg) | 1,581,215 |
| Face Value (INR) | 10 |
| 1 USD = INR 83.0 | |

Note: *as on 8 February 2024; Source: Bloomberg

Price & volume 500 400 300 200 Feb-23 May-23 Aug-23 Nov-23 Feb-24 Vol. in mn (RHS) Fortis Healthcare (LHS)

Source: Bloomberg

| Shareholding (%) | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|-------------------------|--------|--------|--------|--------|
| Promoter | 31.2 | 31.2 | 31.2 | 31.2 |
| Institutional Investors | 51.9 | 52.2 | 52.9 | 53.1 |
| Other Investors | 4.8 | 4.8 | 4.8 | 4.7 |
| General Public | 12.1 | 11.8 | 11.1 | 11.0 |

Source: BSE

| Price performance (%) | 3M | 6M | 12M |
|-----------------------|-------|------|------|
| Nifty | 11.7 | 11.0 | 21.5 |
| Fortis Healthcare | 29.6 | 35.5 | 57.5 |
| Narayana Hrudayalaya | 28.9 | 36.5 | 88.0 |
| HCG | (0.7) | 7.2 | 29.5 |
| Apollo Hospitals | 21.9 | 24.0 | 41.9 |

Source: Bloomberg

| YE March (INR mn) | Q3FY24 | Q3FY23 | YoY (%) | Q2FY24 | QoQ (%) | FY23 | FY22 | YoY (%) |
|---------------------|--------|--------|---------|--------|---------|--------|---------|---------|
| Net Sales | 16,797 | 15,599 | 7.7 | 17,700 | (5.1) | 62,976 | 57,176 | 10.1 |
| Gross Profit | 12,859 | 12,016 | 7.0 | 13,572 | (5.3) | 48,429 | 43,604 | 11.1 |
| Gross Margins (%) | 76.6 | 77.0 | (47.7) | 76.7 | (12.4) | 76.9 | 76.3 | 63.8 |
| EBITDA | 2,840 | 2,764 | 2.7 | 3,302 | (14.0) | 11,013 | 10,690 | 3.0 |
| EBITDA Margins (%) | 16.9 | 17.7 | (81.6) | 18.7 | (174.8) | 17.5 | 18.7 | (120.8) |
| Other Income | 68 | 117 | (41.8) | 135 | (49.6) | 617 | 273 | 125.7 |
| Interest | 330 | 334 | (1.2) | 318 | 3.6 | 1,291 | 1,469 | (12.1) |
| Depreciation | 869 | 828 | 5.0 | 841 | 3.3 | 3,157 | 3,008 | 5.0 |
| PBT | 1,709 | 1,720 | (0.6) | 2,277 | (25.0) | 7,182 | 6,486 | 10.7 |
| Tax | 489 | 440 | 11.3 | 488 | 0.2 | 1,807 | 1,978 | (8.7) |
| Tax Rate (%) | 28.6 | 25.6 | 306.2 | 21.4 | 719.1 | 25.2 | 30.5 | (534.3) |
| PAT | 1,220 | 1,281 | (4.7) | 1,789 | (31.8) | 5,375 | 4,508 | 19.2 |
| Minority Interest | 50 | (100) | (149.8) | (89) | (155.8) | (224) | (2,107) | (89.4) |
| PAT | 1,270 | 1,181 | 7.5 | 1,700 | (25.3) | 5,151 | 2,401 | 114.6 |
| Adjusted Net Income | 1,270 | 1,181 | 7.5 | 1,700 | (25.3) | 4,689 | 2,211 | 112.1 |
| NPM (%) | 7.6 | 7.6 | (1.1) | 9.6 | (204.8) | 7.4 | 3.9 | 357.9 |

| YE | Revenue | YoY | EBITDA | EBITDA | Adj PAT | YoY | Fully DEPS | RoE | RoCE | P/E | EV/EBITDA |
|-------|----------|------|----------|------------|----------|-------|------------|-----|------|------|-----------|
| March | (INR mn) | (%) | (INR mn) | margin (%) | (INR mn) | (%) | (INR) | (%) | (%) | (x) | (x |
| FY23 | 62,976 | 10.1 | 11,013 | 17.5 | 4,689 | 112.1 | 6.2 | 7.4 | 9.9 | 70.0 | 30.2 |
| FY24E | 68,942 | 9.5 | 12,149 | 17.6 | 5,411 | 15.4 | 7.2 | 7.1 | 10.0 | 60.6 | 27. |
| Y25E | 75,898 | 10.1 | 13,828 | 18.2 | 6,759 | 24.9 | 9.0 | 8.3 | 11.3 | 48.5 | 24. |
| FY26E | 83,332 | 9.8 | 16,285 | 19.5 | 8,645 | 27.9 | 11.5 | 9.7 | 13.1 | 37.9 | 20. |

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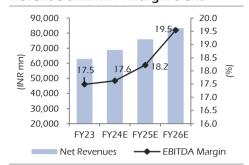


Financials (YE March)

| Income Statement (INR mn) | FY23 | FY24E | FY25E | FY26E |
|---|--------------|--------------|---------------|---------------------|
| Net Revenues | 62,976 | 68,942 | 75,898 | 83,332 |
| EBITDA | 11,013 | 12,149 | 13,828 | 16,285 |
| Add:- Non operating Income | 617 | 410 | 500 | 500 |
| OPBIDTA | 11,631 | 12,558 | 14,328 | 16,785 |
| Less: - Depreciation & Amortization | 3,157 | 3,359 | 3,613 | 3,785 |
| EBIT | 8,473 | 9,199 | 10,715 | 13,000 |
| Less:- Interest Expenses | 1,291 | 1,287 | 863 | 586 |
| PBT | 7,182 | 7,912 | 9,852 | 12,414 |
| Less:- Taxes | 1,807 | 2,002 | 2,463 | 3,104 |
| Add/Less: - Extra-ordinaries | 736 | 129 | - | _ |
| Add/Less: - Minority Interest | (224) | (193) | (255) | (291) |
| Reported PAT | 5,887 | 5,845 | 7,134 | 9,020 |
| Adjusted PAT | 4,689 | 5,411 | 6,759 | 8,645 |
| Balance Sheet (INR mn) | FY23 | FY24E | FY25E | FY26E |
| Shareholder's Equity | 72,423 | 77,319 | 84,199 | 92,927 |
| Minority Interests | 8,581 | 8,775 | 9,030 | 9,321 |
| Borrowings | 7,032 | 4,305 | 1,865 | 2,045 |
| Other Non-current Liabilities | 23,351 | 23,351 | 23,351 | 23,351 |
| Total Liabilities | 111,387 | 113,750 | 118,444 | 127,644 |
| Net Fixed Assets | 50,773 | 53,969 | 57,445 | 61,276 |
| Intangibles and Goodwill | 45,769 | 45,219 | 45,219 | 45,219 |
| Investments | 2,103 | 2,103 | 2,103 | 2,103 |
| Cash and Cash Equivalents | 3,643 | 4,121 | 5,562 | 11,010 |
| Net Working Capital | (2,529) | (3,289) | (3,512) | (3,592) |
| Other Non-current Assets | 11,627 | 11,627 | 11,627 | 11,627 |
| Total Assets | 111,387 | 113,750 | 118,444 | 127,644 |
| | FY23 | FY24E | | FY26E |
| Cash Flow Statement (INR mn) | | | FY25E | |
| Cash profit adjusted for non-cash items | 8,036 | 9,077 760 | 10,175 | 11,912 |
| Add/Less: Working Capital Changes | (252) | | 223 10,398 | 11.003 |
| Operating Cash Flow | 7,785 | 9,836 | | 11,992 |
| Less:- Capex | (4,415) | (6,000) | (6,500) | (7,000) |
| Free Cash Flow | 3,370 | 3,836 | 3,898 | 4,992 |
| Financing Cash Flow | (3,743) | (3,909) | (2,457) | 457 |
| Investing Cash Flow | (125) | 550 | | - 446 |
| Net change in Cash | (498) | 477 | 1,441 | 5,448 |
| Ratio Analysis | FY23 | FY24E | FY25E | FY26E |
| Income Statement Ratios (%) | | | | |
| Revenue Growth | 10.1 | 9.5 | 10.1 | 9.8 |
| EBITDA Growth | 3.0 | 10.3 | 13.8 | 17.8 |
| PAT Growth | 111.9 | 15.5 | 24.9 | 27.9 |
| EBITDA Margin | 17.5 | 17.6 | 18.2 | 19.5 |
| Net Margin | 7.4 | 7.8 | 8.9 | 10.4 |
| Return & Liquidity Ratios | | | | |
| Net Debt/Equity (x) | 0.0 | 0.0 | (0.0) | (0.1) |
| ROE (%) | 7.4 | 7.1 | 8.3 | 9.7 |
| ROCE (%) | 9.9 | 10.0 | 11.3 | 13.1 |
| Per Share data & Valuation Ratios | | | | |
| Diluted EPS (INR/Share) | 6.2 | 7.2 | 9.0 | 11.5 |
| | 111.9 | 15.5 | 24.9 | 27.9 |
| EPS Growth (%) | | | _ | |
| , , | 1.0 | - | | |
| DPS (INR/Share) | 1.0 70.0 | 60.6 | 48.5 | 37.9 |
| DPS (INR/Share) P/E Ratio (x) | | 60.6 27.4 | 48.5 24.0 | |
| EPS Growth (%) DPS (INR/Share) P/E Ratio (x) EV/EBITDA (x) EV/Sales (x) | 70.0 | | | 37.9 20.4 4.0 |
| DPS (INR/Share) P/E Ratio (x) EV/EBITDA (x) | 70.0 30.2 | 27.4 | 24.0 | 20.4 |

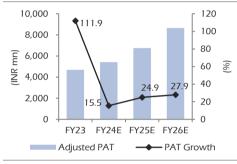
Note: Pricing as on 8 February 2024; Source: Company, Elara Securities Estimate

Revenue & EBITDA margin trend



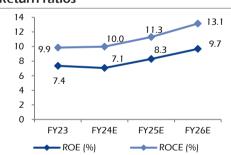
Source: Company, Elara Securities Estimate

Adjusted profit trend



Source: Company, Elara Securities Estimate

Return ratios



Source: Company, Elara Securities Estimate



Exhibit 1: Valuations

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|----------------------|---------|-------|------|------|------|
| Core EPS (INR) | 2.9 | 6.2 | 7.2 | 9.0 | 11.5 |
| Core EPS growth (%) | (122.0) | 111.9 | 15.5 | 24.9 | 27.9 |
| Cash per share (INR) | 5.5 | 4.8 | 5.5 | 7.4 | 14.6 |
| Current core P/E (x) | 148.6 | 70.1 | 60.7 | 48.6 | 38.0 |
| Core ROIC (%) | 10.3 | 10.4 | 10.4 | 11.8 | 14.0 |

Source: Company, Elara Securities Estimate

Conference call takeaways

Hospitals business

- Occupancy level was slightly lower at 64% due to an increase in operational beds by 100.
- ARPOB witnessed growth, reaching INR 22.3mn, driven by higher-complexity procedures.
- Revenue from the international business was flat due to geopolitical reasons.
- Divestment of loss-making facilities in Chennai led to improved overall profitability. The recently-concluded divestment of Malar facility may yield 50-60bps margin accretion.
- Revenue contribution from focus medical specialties increased to 61.4% of overall hospital revenue.
- Digital transformation initiatives posted positive growth, with revenue from digital channels up 32% YoY.
- The drop in FMRI performance was attributed to changes at the clinician level and in the cardiac specialty. However, performance improved in January.

Expansion

- FORH has laid down a plan to add ~2,200 beds by FY28.
- Brownfield bed expansion may add ~50% to existing bed capacity.

- Majority of the beds to be added to units are located in Shalimar Bagh, Anandpur, FMRI, Amritsar, Mohali, Noida.
- Manesar facility is scheduled to get operationalized starting Q1FY25.

Margins

- Margin expansion is progressing well. FORH views itself on track to achieve 20% by end of FY24.
- Operationalization of the Ludhiana facility is anticipated to contribute positively to margins.
- Margin guidance was maintained at 25% in the next
 3-4 years.
- Structural changes are being made in hospitals with margin below 15%. FORH is aiming for gradual improvement in the next 2-3 years. Measures include adding specialties, optimizing costs and increasing occupancy.

Guidance

- Going forward, the management expects ARPOB growth at 4-5% versus 10-11% achieved earlier.
- Management envisages ~INR 50mn of cost savings due to liquidation of the Singapore entity in FY25.

Exhibit 3: Rolling EV/EBITDA currently trading in 22-24x. range



Source: Bloomberg, Company, Elara Securities Estimate

Exhibit 2: Change in estimates

| | | Old | | | Revised | | 9 | 6 change | |
|----------|--------|--------|--------|--------|---------|--------|-------|----------|-------|
| (INR mn) | FY24E | FY25E | FY26E | FY24E | FY25E | FY26E | FY24E | FY25E | FY26E |
| Sales | 70,509 | 77,599 | 83,703 | 68,942 | 75,898 | 83,332 | (2.2) | (2.2) | (0.4) |
| EBITDA | 12,317 | 13,634 | 15,590 | 12,149 | 13,828 | 16,285 | (1.4) | 1.4 | 4.5 |
| PAT | 5,941 | 6,788 | 8,375 | 5,845 | 7,134 | 9,020 | (1.6) | 5.1 | 7.7 |
| EPS | 7.3 | 8.5 | 10.6 | 7.2 | 9.0 | 11.5 | (2.3) | 5.5 | 8.0 |
| TP (INR) | | 390 | | | 488 | | | 25.1 | |

Source: Elara Securities Estimate



Coverage History



AC= Analyst change

| | Date | Rating | Target Price | Closing Price |
|----|-------------|------------|--------------|---------------|
| 15 | 14-Feb-2022 | Buy | INR 325 | INR 259 |
| 16 | 25-May-2022 | Buy | INR 305 | INR 242 |
| 17 | 8-Aug-2022 | Buy | INR 325 | INR 269 |
| 18 | 14-Nov-2022 | Buy | INR 370 | INR 304 |
| 19 | 25-Nov-2022 | Buy | INR 400 | INR 288 |
| 20 | 13-Feb-2023 | Buy | INR 380 | INR 272 |
| 21 | 24-May-2023 | Buy | INR 349 | INR 288 |
| 22 | 22-Jun-2023 | Buy | INR 372 | INR 309 |
| 23 | 4-Aug-2023 | Accumulate | INR 372 | INR 339 |
| 24 | 10-Nov-2023 | Accumulate | INR 390 | INR 359 |
| 25 | 8-Feb-2024 | Accumulate | INR 488 | INR 441 |

Guide to Research Rating

| BUY | Absolute Return >+20% |
|------------|-----------------------------|
| ACCUMULATE | Absolute Return +5% to +20% |
| REDUCE | Absolute Return -5% to +5% |
| SELL | Absolute Return < -5% |



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